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#### **Acronyms and Abbreviations**

AU	African Union
BLA	Bilateral Labour Agreement
BoN	Bank of Namibia
EEC	Employment Equity Commission
IMS	Information Management System
LMIS	Labour Market Information System
MAWF	Ministry of Agriculture, Water and Forestry
MGECW	Ministry of Gender Equality and Child Welfare
MHAI	Ministry of Home Affairs and Immigration
MIRCO	Ministry of International Relations and Cooperation
MHETI	Ministry of Higher Education, Training and Innovation
MITSMED	Ministry of Industrialisation, Trade and SME Development
MLIREC	Ministry of Labour, Industrial Relations and Employment Creation
MoEAC	Ministry of Education, Arts and Culture
MoF	Ministry of Finance
MoHSS	Ministry of Health and Social Services
MoJ	Ministry of Justice
MSS	Ministry of Safety and Security
MWT	Ministry of Works and Transport
NPC	National Planning Commission
NSA	Namibia Statistics Agency
OMAs	Offices, Ministries and Agencies
OPM	Office of the Prime Minister
PEAs	Private Employment Agencies
SADC	Southern Africa Development Community
SSC	Social Security Commission
TVET	Technical and Vocational Education and Training
VOT	Victims of Trafficking
	Training

Objective	Strategies	Key Activities	Output	Key	Baseli	Time Fra	me and	<b>Fargets</b>			Budget	Respons
				Performa	ne	Υ	Υ	Υ	Υ	Υ	N\$	ible
				nce		1	2	3	4	5		Instituti
				Indicator								ons
To develop a labour migration system that benefits optimally from	Strengthen labour inspection at workplaces to ensure compliance with work permit	Conduct Workplace Inspections to ensure compliance with work permit	Inspection conducted and reports produced	No of Inspection reports produced	0	1	1	1	1	1	500 000.00	МНАІ
the developmenta I impact of migration to and migration from Namibia	skills imparting obligations and with other relevant laws	Conduct workplace inspection/verification to ensure compliance with the Affirmative Action Act (Act 29 of 1998).	Inspection conducted and reports produced	% of relevant employers compliant with the exemption condition	0%	100%	100%	100%	100%	100%	500 000.00	MLIREC, Unions and Employer s Organisa tions
	Explore unique work opportunities for skilled Namibian migrants abroad through circular migration. This should be linked to ensuring sufficient protection of these workers at pre-departure, while they are abroad, and upon return	Develop and implement binding/enforceable Bilateral Labour Agreements (BLA's) addressing labour migration needs	BLAs developed and implemented	No of BLAs Signed	0	2	2	2	2	2	100 000,00	MLIREC (lead), O.M.As, Trade Unions, Employer s & Civic Organisa tions
	Integrate remittances in economic, social	Document the flow of remittances	Annual flow of remittances	No. of report produced	0	1	1	1	1	1	100 000,00	BoN, MoF

Objective	Strategies	Key Activities	Output	Key	Baseli	Time Fra	me and	Targets			Budget	Respons
				Performa nce Indicator	ne	Y 1	Y 2	Y 3	Y 4	Y 5	N\$	ible Instituti ons
To develop a labour migration system that benefits optimally from	Strengthen labour inspection at workplaces to ensure compliance with work permit	Conduct Workplace Inspections to ensure compliance with work permit	Inspection conducted and reports produced	No of Inspection reports produced	0	1	1	1	1	1	500 000.00	МНАІ
the developmenta I impact of migration to and migration from Namibia	skills imparting obligations and with other relevant laws	Conduct workplace inspection/verification to ensure compliance with the Affirmative Action Act (Act 29 of 1998).	Inspection conducted and reports produced	% of relevant employers compliant with the exemption condition	0%	100%	100%	100%	100%	100%	500 000.00	MLIREC, Unions and Employer s Organisa tions
	Explore unique work opportunities for skilled Namibian migrants abroad through circular migration. This should be linked to ensuring sufficient protection of these workers at pre-departure, while they are abroad, and upon return	Develop and implement binding/enforceable Bilateral Labour Agreements (BLA's) addressing labour migration needs	BLAs developed and implemented	No of BLAs Signed	0	2	2	2	2	2	100 000,00	MLIREC (lead), O.M.As, Trade Unions, Employer s & Civic Organisa tions
	Integrate remittances in economic, social	Document the flow of remittances	Annual flow of remittances	No. of report produced	0	1	1	1	1	1	100 000,00	BoN, MoF

Objective	Strategies	Key Activities	Output	Key	Baseli	Time F	Time Frame and Targets				Budget	Respons
				Performa	ne	Υ	Υ	Υ	Υ	Υ	N\$	ible
				nce		1	2	3	4	5		Instituti
				Indicator								ons
	and migration		documented									
	frameworks in	Provide and	Increased	% increase	0	5%	5%	5%	5%	5%	500	BoN,
	Namibia	promote incentives	investments	in							000.00	MITSME
		to the	by	investment								D, MoF
		productive investment of	diaspora to promote	by diaspora								IVIOF
		remittances in	economic									
		Namibia.	development									
		Provide information	Increased	% increase	0	2%	5%	10%	15%	20%	500	MITSME
		to Namibia diaspora on local	capital inflow from the	in Capital inflow from							000.00	D BoN
		investment	Diaspora.	the								DOIN
		opportunities	Diaspera.	diaspora								
				•								
	Develop a	Establish a Unit on	Labour	% of	0	20%	50%	100%			300	MLIREC,
	dedicated	labour migration	migration ··	progress							000.00	NSA
	communication plan or strategy,		unit established	made toward the								
	supported by the		CStabilistica	establishm								
	establishment of			ent of the								
	an Information			labour								
	Management			migration								
	System (IMS)			unit								
	Benchmark the	Undertake study	Study tour	Number of	0	2	2	2	2	2	500	MLIREC,
	implementation	tours and	report	study tour							000.00	MHAI,
	of the Labour	implement the	produced	conducted								OPM,
	Migration Policy	recommendations	and									Employer
	against		recommenda									s and
	international, AU and SADC		tions implemented									Unions
	instruments and		Implemented									
	programmes											
	Explore unique	Implement Circular	Knowledge	No. of	0				1		500	MLIREC,
	work	Migration program	and skills	circular		1					000.00	MHAI,
	opportunities for		gained	migration							1	MoF

Objective	Strategies	Key Activities	Output	Key	Baseli	Time Frame and Targets				Budget	Respons	
				Performa	ne	Υ	Υ	Υ	Υ	Υ	N\$	ible
				nce		1	2	3	4	5		Instituti
				Indicator								ons
	skilled Namibian			program								
	migrants abroad			conducted								
	and labour											
	immigrant											
	through circular											
	migration. This											
	should be linked											
	to ensuring sufficient											
	protection of											
	these workers at											
	pre-departure,											
	while they are											
	abroad, and											
	upon return											
2. To ensure	Improve and	Strengthen boarder	Control	% of	75%	95%	100%				500	MHAI
effective	manage a	control	measure in	progress							000.00	
border	dedicated Cross-		place	made								
control, and	border Migration			towards								
sound	Management			the Cross-								
management	System			border								
of migration flows,				Migration Manageme								
including the				nt System								
eradication of				iii Systeiii								
human	Address the	Amend the	Immigration	% of	50%	70%	100%				100	MHAI
trafficking,	wide-spread	Immigration Control	control act	progress			-55/5				000.00	(lead),
smuggling,	problem of	Act	amended	made								MLIREC
child labour	foreign labour			towards								MoSS,
and forced	migrants			amendmen								MoJ
labour and	changing their			t of the law								
irregular	status in the											
migration	labour market	Enforce the	Compliance	% of	80%	100%	100%	100%	100%	100%	100	MHAI
	and those that	Immigration Control	achieved	compliance							000.00	(lead),
	are starting their	Act		cases								MLIREC
	own business,											MoSS,
	after arrival in		1		<u> </u>							MoJ

Ob	jective	Strategies	Key Activities	Output	Key	Baseli	Time Fra	ame and	Targets			Budget	Respons
					Performa nce Indicator	ne	Y 1	Y 2	Y 3	Y 4	Y 5	N\$	ible Instituti ons
		Namibia											
		Streamline the work permit process by ensuring permitment and full members of the Immigration Selection Board;	Amend the Immigration Control Act	Permanent and full-time members of the Immigration Selection Board Established	% of progress made towards the amendmen t of the Immigratio n Control Act	50%	70%	100%				0	MHAI, MoJ
3.	To have an informed well-regulated legal mandate and dedicated policy context, which are appropriately aligned to relevant international and regional standards	Adopt a proper legal/regulatory framework informing the implementation of this Policy	Review relevant Legislations and Policies such as Labour Act No 11 of 2007, Immigration Control Act No 7 of 1993, Public Service Act No13 of 1995, Social Security Act No 34 of 1994, Employment Policy	Policy Coherence	Number of reviews carried out	1	2	0	2	0	2	100 000.00	NPC, OPM, MHAI, MOE, MLIREC, SSC, NSA, MIRCO, MHSS, MAWF, MWT,
4.	To employ immigrant labour to provide and transfer critical skills, in the absence of available human resources	Enforce understudy and skills impartation obligations, supported by an appropriate legal mandate. Amend the relevant legislation to deal with the	Review Affirmative Action reports in line with the provision of section 19 (3) & (4) of the Affirmative Action Act (Act 29 of 1998).	All non- Namibian employees employed by relevant employers understudied	Number of Namibian understudi es gleaned from the reviewed affirmative action reports	1550	1450	1400	1100	800	600	200 000.00	MLIREC (EEC), OPM,

Objective		Strategies	Key Activities	Output	Key	Baseli	Time Frame and Targets					Budget	Respons
					Performa	ne	Υ	Υ	Υ	Υ	Υ	N\$	ible
					nce		1	2	3	4	5		Instituti
					Indicator								ons
		shortcomings											
		pertaining to											
		understudy											
		programmes											
5.	То	Extend services	Provide	<u>l</u> Employment	% of	0	50%	100%	100%	100%	100%	500	MLIREC,
	appropriately	rendered by	employment	services	employme							000.00	PEAs
	regulate the	regulated PEAs	services to migrant	provided	nt services								
	selection and	and public	workers		provided								
	recruitment of	employment											
	migrant	services to											
	workers,	migrant workers,											
	through	with a particular											
	supervised	emphasis on											
	private	promoting											
	employment	ethical											
	agencies	recruitment, self-											
	(PEAs) and	regulation and											
	public	utilising a											
	employment	dedicated and											
	services, in	enhanced public											
	accordance	employment											
	with universal	service											
	good practice	framework		I									
6.	To effectively	Develop a	Conduct a	Diaspora	% of	0	0%	50%	100%			500	MHAI,
	include and	Namibian	situational analysis	profile	progress							000.00	MLIREC,
	make efficient	Diaspora Profile		developed	made								MIRCO
	use of the	and engage them			towards								
	ability of	by developing an			the								
	Namibian workers	appropriate			developme nt of the								
		supportive											
	abroad to	framework Liaise with the	Fugges discusses	Disances	profile No of	0	3	4	1	1	4	400	MUDCO
	support		Engage diaspora	Diaspora associations		١	3	4	4	4	4		MIRCO, MHAI,
	development in Namibia	Namibians diaspora via	association		association							000.00	MLIREC
	and impart	Namibian foreign	Establish a diaspora	engaged Well-	s engaged % of	0	0%	20%	30%	50%	100%	500	MIRCO,
	skills to other	missions and	liaison Unit	coordinated		0	U70	20%	30%	30%	100%	000.00	MHAI,
	Namibians		iiaison onit	coordinated	progress							000.00	IVITAI,
	Manningus	diaspora					<u> </u>				1		

Objective	Strategies	Key Activities	Output	Key	Baseli	Time Frame and Targets			Budget	Respons		
				Performa nce Indicator	ne	Y 1	Y 2	Y 3	Y 4	Y 5	N\$	ible Instituti ons
	associations in creating a platform for engagement and a conducive environment for involvement		Diaspora unit	made towards the establishm ent of the unit								MLIREC
7. To extend rights-based protection to migrant workers, as well as to victims of human trafficking, refugees and asylum	Address human trafficking by protecting victims of trafficking (VOTs), and finalise the new, overarching law on human trafficking	Finalise the anti- trafficking law	Anti – Trafficking law in place	% of progress made towards the completion of antitrafficking law	80%	100%					100 000.00	MGECW( lead), MHAI, MOSS, MOJ
seekers in the form of, among others, labour and social protection, and access to justice	Ensure access to and portability of social security benefits for migrant workers, and address deficient protection of Namibian migrant workers abroad	Conduct situational Analysis on social security benefits	Situational analysis conducted	% of progress made towards the situational analysis	0	50%	100%				500 000.00	SSC, MHAI, MLIREC
8. To ensure positive health outcomes for migrant workers and affected households	Implement strategic frameworks on migration and health and improve health facilities and	Develop a strategic framework on migration and health	strategic framework on migration and health developed	% of progress made towards the developme nt of the	0	20%	50%	100%			100 000.00	MoHSS, MHAI, MLIREC

Obj	ective	Strategies	Key Activities	Output	Key	Baseli	aseli Time Frame and Targets			Budget	Respons		
					Performa	ne	Υ	Υ	Υ	Υ	Υ	N\$	ible
					nce		1	2	3	4	5		Instituti
					Indicator								ons
	and communities	build capacity			framework								
	communities												
9.	To ensure the	Address labour	Regularly update	Labour	No of							500	MHAI
	collection,	migration data	data on granted	immigrants	granted							000.00	
	analysis and	shortcomings	work permit/visa	data updated	work								
	dissemination	through			permits to								
	of reliable	enhanced data			migrants								
	labour	collection,	Conduct regular	Updated	No. of	2		1			1	15,000,0	MLIREC
	migration	analysis and	skills audit surveys	information	report							00	& NSA
	statistics	availability		on skills	produced								
				shortage in									
				the country									
			Inclusion of labour	Labour	No of	1	1	1	1	1	1	0	MLIREC,
			migration indicators	migration	reports	1	1	1	1	1	1	0	NSA
			in all surveys such as	data	produced								INSA
			labour force survey	collected	produced								
			Update the	LMIS	No. of	0	4	4	4	4	4	300	MLIREC,
			development of the	Updated	times the		_	-			_	000.00	NSA
			Labour Market	Opaatea	LMIS is							000.00	11371
			Information System		updated								
			(LMIS) quarterly										
10.	To improve	Review the	Update the	National	No of	1	1	1	1	1	1	500	ОРМ,
	the skills of	Human	National Human	Human	updates							000.00	NPC,
	Namibians to	Resources	Resource	resources	made .								MLIREC,
	bridge the	Development	Development Model	development									MHETI,
	skills gap in	Plan and the		Model									Unions
	the country	Standard		updated									and
	through	Classification of											Employer
	training	Occupation to											S
	(including	better											Organisa
	internship,	understand and											tions

Objective	Strategies	Key Activities	Output	Key	Baseli	Time Fra	ame and	Targets			Budget	Respons
				Performa	ne	Υ	Y	Y	Y	Y	N\$	ible
				nce Indicator		1	2	3	4	5		Instituti ons
mentorship and apprenticeship programme) and projection of demand and supply of human resources.	profile occupation and skills competencies in the Namibian labour market	Update Namibia Standard Classification of Occupation book and create a database of needed scarce skills	Namibia Standard Classification of Occupation book updated	% of progress made towards the updating of the Namibia Standard Classificati on of Occupation	0	50%	100%				300 000.00	MLIREC, OPM, NSA, Unions and Employer s Organisa tions
	Enhance skills development, training and human resource management in Namibia, by reforming the education sector (including TVET)	Review School Curriculum	Curriculum reviewed	% of progress made towards the reviewing of the curriculum	0	50%	100%				2,900,00 0.00	МоЕ
	Harmonise the qualifications and standardised evaluation framework for foreign qualifications within the SADC and AU context	Harmonisation of qualifications	Qualification s harmonised	% of progress made towards harmonisat ion of qualifications	0	30%	50%	75%	100%		800 000.00	МоЕ
Monitoring and Evaluation	Monitor and evaluate the implementation of the Policy	Conduct monitoring and evaluation (M&E) the implementation of the Policy	M&E reports compiled	Number of M&E reports produced	0	2	2	2	2	2	200	MLIREC, NPC

